## **Tungsten Corporation plc**

RESULTS FOR THE SIX MONTHS ENDED 31 OCTOBER 2018 (H1-FY19) 13 DECEMBER 2018

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Fighting friction in the global supply chain



## Welcome

## TO THE H1-FY19 EARNINGS CALL

## Hosted by

Tony Bromovsky Chair

Richard Hurwitz Chief Executive Officer

David Williams Chief Financial Officer

# Important

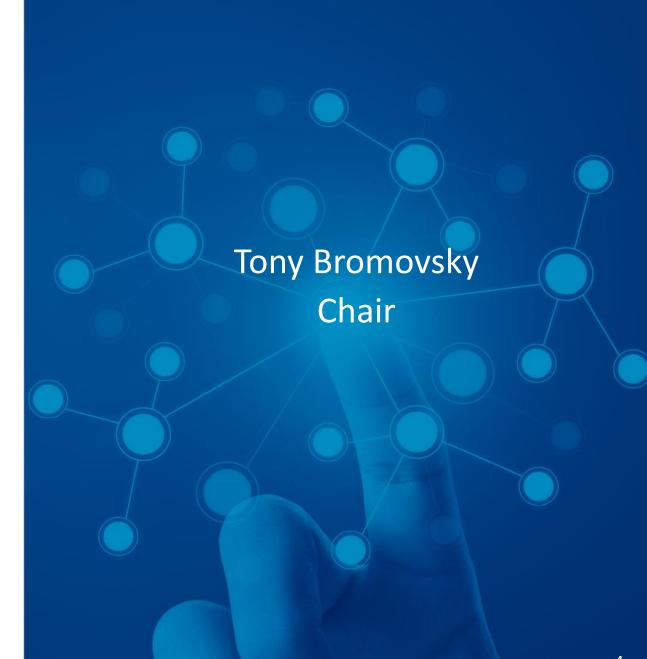
# information

This document contains forward-looking statements that may or may not prove accurate. For example, statements regarding expected revenue growth and trading margins, market trends and our product pipeline are forward-looking statements. Phrases such as "aim", "plan", "intend", "anticipate", "well-placed", "believe", "estimate", "expect", "target", "consider" and similar expressions are generally intended to identify forward-looking statements. Forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause actual results to differ materially from what is expressed or implied by the statements. Any forward-looking statement is based on information available to Tungsten as of the date of this statement. All written or oral forward-looking statement to reflect any change in circumstances or in Tungsten's expectations.

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## Governance and Board update



## a NEW BOARD

is leading a refreshed focus to support revenue growth and to enhance corporate governance **New Board members:** 

- Tony Bromovsky, Duncan Goldie-Morrison, Andrew Doman

#### **Remuneration review:**

- External report on AIM / QCA best practice
- Revised NED remuneration implemented
- New Group remuneration structure approved by the Board, subject to shareholder consultation

#### **Operating review:**

- Initial results support Tungsten Network's strong market position
- Further work underway to identify growth opportunities

## **Business update**

## Richard Hurwitz Chief Executive Officer

# the business achieved a number of CUSTOMER SUCCESSES in the first six months of the financial year

Five new accounts payable contracts

42 customers to use Tungsten Network to connect to the Italian SdI

New accounts payable products sold to current customers ConAgra, DR Horton

Highest value sale ever of Tungsten Network Analytics

we continue to enhance the scalability, reliability and security of TUNGSTEN NETWORK

- Technology now 100% in the cloud
- Core transaction processing rebuilt now more scalable, more secure
- Tungsten Network's platform at the vanguard of mandatory e-Invoicing:
  - One of few international e-Invoicing providers to be an intermediary for the Italian tax authority
  - New payment receipt product in Mexico
- Delivering enhancements to customers experience, service availability and efficiency, starting with move to a new service automation platform based around Salesforce.com and New Voice Media

# OUR CURRENT

to deliver profitable revenue growth

#### TECHNOLOGY TRANSFORMATION

Now fully in the cloud 99.7% portal availability Portal experience enhancements New connectivity technologies

> NEW PRODUCT ROLLOUT

Suite of products available Broader offering Includes: Invoice Data Capture, Purchase Orders, E-Billing Mastercard Track

#### SALES RECONFIGURATION

New leadership Reorganised structure Focus on recurring revenue

> NEW MARKET OPENINGS

Italy government mandate from 1 January 2019 Other European countries expected to follow

## Financial update

## David Williams Chief Financial Officer

# Financial highlights

#### Revenue up 3% vs H1-FY18

- Growth of +6% vs H2-FY18
- 91% recurring revenues

Adjusted operating expenses down 16% vs H1-FY18

- Up +11% vs H2-FY18
- Annualised run rate of £34.5 million, before remuneration changes

#### EBITDA loss reduced by 84% vs H1-FY18

EBITDA loss of £0.8m vs £0.3m EBITDA profit in H2-FY18
Operating loss reduced from £9.0m in H1-FY18 to £1.2m in H2-FY19

## H1-FY19 earnings

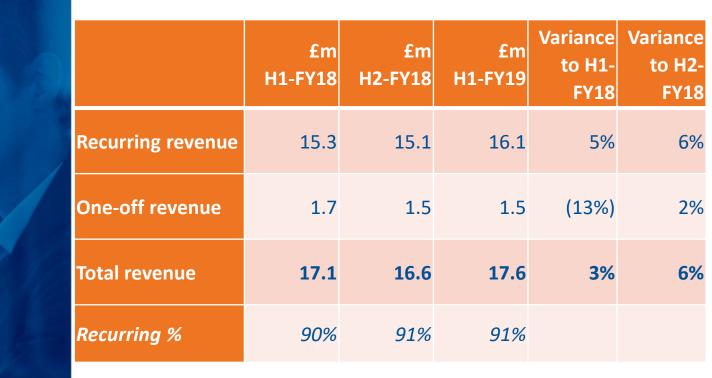
EBITDA loss in H1-FY19 primarily due to the PLANNED INCREASE in adjusted operating expenses to invest in future revenue growth

	£m H1-FY18	£m H2-FY18	£m H1-FY19		Variance to H2- FY18
Revenue	17.1	16.6	17.6	3%	6%
Cost of sales	(1.6)	(0.7)	(1.2)	25%	(71%)
Gross profit	15.5	15.9	16.4	6%	4%
Gross margin	91.0%	95.8%	93.2%		
Adjusted operating expenses	(20.5)	(15.5)	(17.2)	16%	(11%)
EBITDA	(5.0)	0.4	(0.8)	84%	(300%)

1 EBITDA excludes interest, tax, depreciation, amortisation, foreign exchange gain or loss, share-based payments charges and exceptional items. 2 Adjusted operating expenses excludes cost of sales, interest, tax, depreciation, amortisation, foreign exchange gain or loss, share-based payments charges and exceptional items.

# Our RECURRING REVENUE level is

consistently above



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90%

## **Key performance metrics**

- Transaction volume growth of 0.2 million: last 12 months transaction volume of 17.9 million
- Average revenue per transaction increased to £1.90 (H1-FY18: £1.86)
- Adjusted operating expenses down £3.2 million to £17.2 million (H1-FY18: £20.5 million)
- Tungsten Network Finance average outstandings of £68.5 million in October 2018 (£43.4 million in October 2018)

	Tungsten Network	Tungsten Network Finance	Corporate	Group
Revenue H1-FY19	£17.2m	£0.4m	-	£17.6m
Revenue H1-FY18	£16.9m	£0.2m	-	£17.1m
Variance	1.9%	119.0%	-	3.0%
EBITDA H1-FY19	£3.5m	£(1.2)m	£(3.1)m	£(0.8)m
EBITDA H1-FY18	<b>£(0.9)</b> m	£(0.9)m	£(3.1)m	£(5.0)m
Variance	(499.8)%	28.3%	1.1%	(84.8)%

## Segmental performance

Our cash outflow of £4.5m included £3.0m of NON **RECURRING items** Cash and undrawn bank facilities of £6.0m is sufficient to deliver current plans

Cash Flow	H1-FY19
Cash flows from operating activities	£(2.5)m
Cash flows from investing activities	£(2.0)m
Cash flows from financing activities	-
Net decrease in cash & cash equivalents	£(4.5)m
Exchange adjustments	£0.1m
Cash and cash equivalents at the start of the period	£6.4m
Cash and cash equivalents at the end of the period	£2.0m
Total available liquidity	£6.0m
	15

## Outlook

## Richard Hurwitz Chief Executive Officer

 FY19 revenue expectation now £36.0 million to £36.5 million, representing full year constant currency growth of 7% to 10%. This reflects H2-FY19 revenue growth over H1-FY19 of 5% to 8% (10% to 16% annualised), both at constant rates of exchange

## FY19 outlook

Stable gross margin and a reduction in adjusted operating expenses to £34.0 million arising from further cost savings and proposed changes to the Group's remuneration structures

EBITDA profit for the full financial year, as a result of reduced adjusted operating expenses

Existing capital sufficient to deliver current plans

an increase in revenue and profit growth rates is achievable in **FY20** 

Impact of initiatives already delivered in Technology, Sales & Product

 Outcome of operating review to increase revenue growth rates

Further technology enhancements to improve user experience (conversion / retention rates), reduce support calls (cost reduction), speed-up onboarding time (faster revenue and reduced cost)

More cost reduction opportunities through further outsourcing, reviewing office footprints, etc

Further partnership opportunities to increase product range at lower cost

# Questions & Answers



